

# The ISO/TS 16949:2009

# **Quality Management Systems**

# Implementation Workbook

The fastest way from 0 to 16949!

# The ISO/TS 16949 Implementation Workbook

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The Preparation Phase

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The Development Phase

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The Implementation and Registration Phase

#### Notes:

This implementation workbook is suitable for use with the **ISO/TS 16949:2009** Quality management systems – Particular requirements for the application of ISO 9001:2008 for automotive production and relevant service part organizations.

The workbook is best utilized with implementation training tools provided in a <u>series of PowerPoint</u> <u>presentations</u> covering the three sections.

| Task 6 Establish the QMS Support  | t Team                               |                    |
|---|--------------------------------------|--------------------|
| From Task 4.a, the QMS Management Represe   | entative is:                         |                    |
| For this task, appoint the QMS Support Tear   | m.                                   |                    |
| The QMS Support team, which will essentially appointed.                                   | pe a Quality team, needs to be selec | ted and            |
| • The team will be a multi-disciplinary team the regularly review the quality system.     | at will establish, implement, m      | aintain and        |
| • The QMS support team will have sufficient to organization's products and processes.     | knowledge and experience with rega   | rd to the          |
| • In small and medium size enterprises, one gas both the QMS Steering Team (Task 4.b) and |                                      | fectively function |
| In support of the QMS management represe Support Team are:                                | ntative, the members of the QMS      | ]                  |
| TITLE   | <u>NAME</u>                          | ]                  |
| <ul> <li>President</li> </ul>   |                                      |                    |
| QMS management representative   |                                      |                    |
| •   |                                      |                    |
| •   |                                      |                    |
| •   |                                      |                    |
|   |                                      |                    |
| Supporting participation from:  |                                      | 1                  |
| Personnel Manager   |                                      |                    |
| •   |                                      |                    |
| Comments:   |                                      | -                  |
|   |                                      |                    |
| Prepared by;  | Date:                                |                    |

QMS Workshop Exercise C - Clauses 5.1 - 5.6 Task 15

|                       |  |  | OLX.       |           |
|-----------------------|--|--|------------|-----------|
| ISO/TS 16949          | Instructions for the review of the   | Activities currently being done / Activities required  | YES        | - NO -    |
| Requirements          | requirements   |  | Compliance | Attention |
| Clanse #              | 5 Management Responsibility  |  |            |           |
| I                     | An essential prerequisite for this exercise                                    | Take the time to review the requirements of Clause 5.<br>Read each paragraph of clause 5 and in the 3 right hand                                     |            | -         |
|                       | is to have at your company location the latest publication of the ISO/TS 16949 | <ul><li>columns:</li><li>Describe what you are currently doing to comply with the</li></ul>  |            |           |
|                       | standard.  | requirements.  |            |           |
|                       | And with the execution of Task 3 in the  | <ul> <li>Identity where you will need to implement new activities.</li> <li>Existing activities that may already comply with the standard</li> </ul> |            |           |
|                       | will be available for use with this exercise.                                  | and New activities that need attention will become part of your quality management system – QMS.   |            |           |
| 5<br>Management       | Read paragraph 5.1 Management  |  |            |           |
| responsibility        | commitment, and in the right hand columns:                                     |  |            |           |
| 5.1<br>Management     | Describe what you are currently doing to                                       |  |            |           |
| commitment            | comply with the requirements.  |  |            |           |
|                       | Identify where you will need to implement                                      |  |            |           |
| 5.1.1                 | new activities.  |  |            |           |
| Process               | Read paragraph 5.1.1 process efficiency,                                       |  |            |           |
| efficiency            | and in the right hand columns:   |  |            |           |
|                       | Describe what you are currently doing to                                       |  |            |           |
|                       |  |  |            |           |
|                       | Identify where you will need to implement new activities.                      |  |            |           |
| 5.2                   |  |  |            |           |
| Customer focus        | read paragraph 5.2 Customer rocus, and in the right hand columns:              |  |            |           |
|                       | Describe what you are currently doing to                                       |  |            |           |
|                       | comply with the reducines.   |  |            |           |
|                       | Identify where you will need to implement new activities.                      |  |            |           |
| 5.3<br>Quality policy | Read paragraph 5.3 Quality policy, and in                                      |  |            |           |
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# Task 15b Provide Training in ISO/TS Core Tools

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As you implement the QMS you will be making use of the quality core tools for ISO/TS 16949. The underlined links connect you to a summary. What are ISO/TS 16949 Core Tools?

The quality core tools are building blocks to effectively create and manage a quality management system. Organizations seeking/maintaining certification in TS 16949 need to have an understanding of the quality core tools in order to meet OEM's requirements.

The quality core tools will help you improve your organization's QMS. The 5 Core Tools required to effectively implement and audit ISO/TS 16949 are listed below:

- APQP Advanced Product Quality Planning
- FMEA Failure Mode and Effects Analysis
- MSA Measurement System Analysis
- PPAP Production Part Approval Process
- SPC Statistical Process Control

As you implement the QMS, you will have to become familiar with the quality core tools. This means that you will need training to take advantage of what the automotive OEM industry has determined to be effective and proven methodologies in a very competitive global market.

Not all members of the Steering and Support Teams will require training in all core tools. Team members are selected as candidates and typical training needs identified, provided and followed up at the regular team meetings (Task 7).

| Team Member                | APQP | FMEA | MSA | PPAP | SPC | Date |
|----------------------------|------|------|-----|------|-----|------|
| President                  |      |      | X   |      |     |      |
| QMS Representative         | Х    | Х    | Х   | Х    | Х   |      |
| Manufacturing Manager      | Х    |      | Х   |      | Х   |      |
| Technical Services Manager |      | Х    | Х   |      | Х   |      |
| Materials Manager          | Х    |      |     |      |     |      |
| Etc.                       |      |      |     |      |     |      |
|                            |      |      |     |      |     |      |

| Comments:        |       |  |
|------------------|-------|--|
|                  |       |  |
|                  |       |  |
| <br>Prepared by: | Date: |  |